The CAP26 roadmap in detail **for ER Hospitality**

Strategic priorities	Impacts	Objectives	Progress as at 30 June 2025	Progress as at 30 June 2024	Impact zones
Moving towards a circular economy and short supply chain	Achieves a resilient value chain, leading to optimised resource management, minimised waste and enhanced resource efficiency.	Engage with local artisans to transform waste generated by our hotels into valuable commercial products	No further development in FY24/25 following the FY23/24 pilot, which highlighted constraints related to material availability, demand consistency and product standards.	'Atelier des Artisans' was launched in 2024 in collaboration with objective to repurpose hotel waste into artisanal products which will be purchased by the hotels. The initiative had limited success due to the irregular availability of waste materials and inconsistent demand from hotels, some of products did not fully adhere to hotel product standards. Ocean basket plates were transformed into decorative plates.	Circular Economy
		Map and engage suppliers through surveys by 2026	Supplier mapping and engagement were integrated into the Responsible Procurement programme, with 52% of key suppliers engaged through the materiality assessment.	Launch of "L'Atelier des Artisans" – an initiative aimed at transforming "waste" into reusable products.	
		Conduct regular audits and continuous improvement programmes on environmental impacts of the supply chain	This initiative is not pursued separately and is incorporated into the Responsible Procurement programme, launched in Feb 2025. The programme includes the Supplier Code of Conduct, Procurement Policy, and supplier self-assessments, ensuring ongoing oversight and improvements across the supply chain.	Commitment from 17 key suppliers to the initiative, notably through their participation in the surveys	